

DCI/DDCI  
Routing Slip

TO:

|    |        | ACTION | INFO. |    |         | ACTION | INFO. |
|----|--------|--------|-------|----|---------|--------|-------|
| 1  | DCI    |        |       | 11 | IG      |        |       |
| 2  | DDCI   |        | X     | 12 | Compt   |        |       |
| 3  | DD/RM  |        |       | 13 | D/PA    |        |       |
| 4  | DD/NFA |        |       | 14 | D/EE0   |        |       |
| 5  | DD/CT  |        |       | 15 | D/PPP&M |        |       |
| 6  | DD/A   |        |       | 16 | AO/DCI  |        |       |
| 7  | DD/O   |        |       | 17 | ExSec   |        |       |
| 8  | DD/S&T |        |       | 18 | DDI     | X      |       |
| 9  | GC     |        |       | 19 | EXDIR   |        | X     |
| 10 | LC     |        |       | 20 |         |        |       |

SUSPENSE

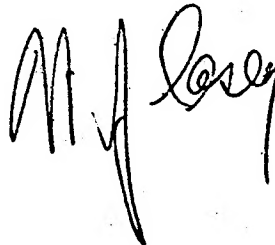
Date

Remarks:

11 JUL 1984

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Please convey to   
my appreciation for his fine work  
and insure a copy of Secretary  
Weinberger's letter is placed in  
his official file.



DCI/XXXIX

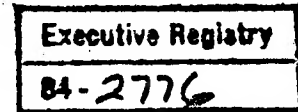
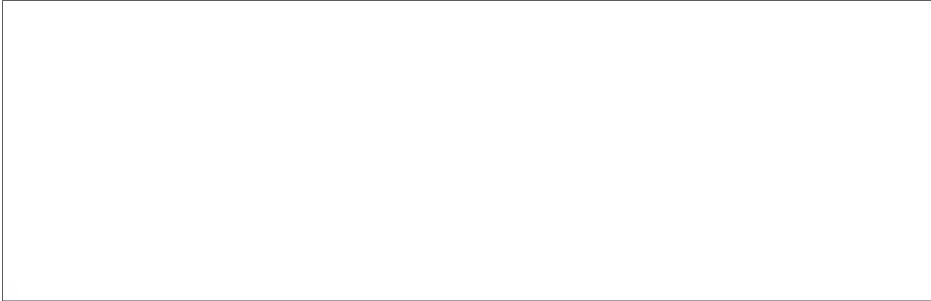
## THE SECRETARY OF DEFENSE

WASHINGTON, THE DISTRICT OF COLUMBIA



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29 JUN 1984



I would like to express my personal appreciation for the exceptional job you did in serving as the project manager for preparation of the report I have sent to Congress on Improving NATO's Conventional Capabilities.

The report reflects your profound understanding of the political-military situation and issues within NATO and between NATO and the Warsaw Pact. In addition to your substantive contribution, you superbly managed the preparation of the report, ensuring the closest working relationships and coordination among elements of OSD, OJCS, SHAPE, EUCOM, the Services, and the Department of State.

The report has been praised for its substantive content, organization, and lucid presentation. It presents succinctly the issues and challenges the Atlantic Alliance faces in maintaining and improving its deterrent and defense capabilities and shows the way ahead for the United States and its Allies. The report has already been useful in supporting the Department's effort to obtain Congressional support for the FY 85 Defense Authorization Bill. I am confident that it will be of major benefit in helping to guide US and Allied planning in the years to come.

The Department of Defense was indeed fortunate in having you serve a tour with us during this particular time. In addition to managing the preparation of the report to Congress on Improving NATO's Conventional Capabilities, you played a similar outstanding role in drafting and coordinating two papers I sent to NATO in August 1983 on Exploiting Emerging Technologies to Improve NATO's Conventional Defense in the Northern and Southern Regions, part of a major defense policy initiative that I believe will substantially improve the Alliance's defensive capabilities.

I thank you for a difficult, demanding, but, I hope, personally rewarding job exceptionally well done. I wish you continued success in your career

Sincerely,



CC: ✓ Director, Central Intelligence Agency

L-273